

PROJECT PROGRAMME & PORTFOLIO GOVERNANCE PRACTITIONER

**GET P3GP™ CERTIFIED** 

2022

**21-23 SEPTEMBER**Live Virtual Course

• 15-17 NOVEMBER
Live Virtual Course

20-22 DECEMBER
LONDON
Classroom Set-up



ROSS GARLAND

INSTRUCTOR

P3GP is the first global certification in P3 Governance based on the P3G Publication by TSO, authored by Ross Garland & Adrian Morey



PROJECT
PROGRAMME &
PORTFOLIO
GOVERNANCE
QUALIFICATION
AUTHORITY

# GLOBAL LAUNCH OF THE CERTIFICATION



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### P3GP® CERTIFICATION OVERVIEW

### INTRODUCTION AND PURPOSE

The Project, Programme and Portfolio Governance (P3G) course provides the knowledge and understanding necessary to design, implement and operate effective and efficient governance arrangements for a project or programme, or your organization's entire change portfolio. It is based upon the book "Project Programme and Portfolio Governance – P3G" published by the TSO.

It is applicable to projects, programmes and portfolios in all sectors including hard infrastructure, Information and Communications Technology (ICT), and business change in both the private and public sectors. The course mirrors the book in being practical, pragmatic and adaptable to all P3

scenarios. The purpose of this syllabus is to provide a basis for accreditation of those seeking to acquire the theoretical foundations and practical skills of P3G. It documents the course content and describes the requirements a candidate is expected to fulfil to achieve the qualification.

The target audience for this document is P3G students and Accredited Training Organisations. This syllabus informs the design of the exams and provides the target audience with a breakdown of what the exams will assess.

### THE P3GP QUALIFICATION

The P3GQA® qualification offered is P3GP® (P3 Governance Practitioner). A successful candidate may use the post nominal P3GP.

### PURPOSE OF THE P3GP QUALIFICATION

The purpose of the P3GP® qualification is to confirm that a candidate has sufficient knowledge and understanding of the P3G course work to design, implement and operate effective and efficient governance arrangements for a project or programme, or an entire change portfolio.

# HIGH LEVEL PERFORMANCE DEFINITION OF A SUCCESSFUL P3GP CANDIDATE

The candidate should understand the theory and key principles of P3G and how the theory and principles should be applied in practice. Specifically, the candidate should understand:

- The reasons for the different treatment of Change and Business as Usual governance structures in an organisation.
- The importance and treatment of accountability and empowerment within P3G.
- The accountabilities and major responsibilities of key governance roles.
- How to effectively separate project decision making and stakeholder management for aproject or programme and why it should be done.
- How governance facilitates the alignment of investments with strategic objectives.
- The importance of the business case from a P3G perspective.
- How portfolio governance should drive investment outcomes.
- How to ensure the decision rights of various committees and decision makers are consistent and logical.
- The information requirements that support evidence-based decision making.



### **P3GP® COURSE AGENDA**

## **Day 1:**

An introduction to P3G

This section of the course introduces the concept of P3G and explains its benefits. It also discusses the relationship between P3G and corporate governance. It then provides a basic understanding of projects, programmes and portfolios necessary to enable a study of their governance and goes on to define P3G and discuss its fundamental components.

The principles of P3G

This section of the course explains the ten principles that underpin P3G.

Principle 1: Treat Change differently from Business as Usual

Principle 2: Ensure a single point of accountability for each project or programme

Principle 3: Business outcome accountability determines project or programme accountability

Principle 4: Support the person accountable for a project or programme with a governance board Principle 5: Separate project and programme

decision-making from stakeholder engagement

Principle 6: Align investments with strategic objectives.

Principle 7: Maintain the business case

Principle 8: Design portfolio governance to drive

investment outcomes

Principle 9: Ensure consistent and logical

decision-making rights

Principle 10: Enable evidenced-based decision-making

Supported by case studies 3x90min sessions

### **Day 2:**

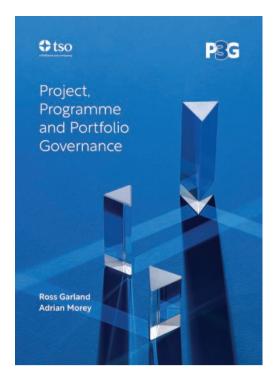
Implementation:

- Scaling governance to fit the need
- Establishing new or enhanced P3G arrangements
- Effective operation of P3G arrangements
- Project, Programme and Portfolio Governance
- Documenting and communicating P3G arrangements
- P3G implementation and agile approaches
- P3G maturity

Introduce Day 3 Case Study

## **Day 3:**

- Case study
- Case study discussion
- 2 x 90min sessions
- Exam



THE PURPOSE OF THIS
GUIDE IS TO PROVIDE
THE KNOWLEDGE AND
UNDERSTANDING
NECESSARY TO DESIGN,
IMPLEMENT AND
OPERATE EFFECTIVE AND
EFFICIENT GOVERNANCE
ARRANGEMENTS FOR AN
ORGANISATION'S
PORTFOLIO OF
PROJECTS AND
PROGRAMME.

It is a practitioner's guide and so takes a practical approach. The guide is principles-based thereby allowing organisations and practitioners the flexibility necessary to address their specific circumstances. The principles are grounded in logic and practice and the guide explains both how and why they are applied. They are scalable and so are applicable from the smallest to the largest initiatives. It explains the critical importance of accountability and how to ensure consistency of decision making rights between the accountable roles. In doing so it addresses the integration of governance at all levels in the organisation.

It indicates how to establish an effective governance framework for a project, programme or entire portfolio. It is applicable to all sectors including hard infrastructure, Information and Communications Technology (ICT), and business change in both the public service and the private sector. It addresses traditional delivery methods as well as approaches such as agile and hybrid.

### **P3GP® EXAM STRUCTURE**

- 90 minutes in duration.
- 50 multiple choice questions

The P3GP® course assessment will consist of a single exam of 90 minutes duration. The exam format will comprise of 50 multiple choice questions covering some or all of the areas addressed by the course. The multiple choice questions will be worth two points each.

### **PASSING RATE**

• 50 points



### **MEET YOUR INSTRUCTOR**



Ross is the president of the Project, Programme & Portfolio Governance Qualification Authority. He is an expert in P3 governance and assurance. He is a published author on P3 governance and has written white papers for the UK Cabinet Office Best Management Practice website. He was an official reviewer of the OGC's Management of Portfolios guidance. He regularly presents at conferences and has been a guest lecturer for tertiary education bodies.

As a consultant, Ross develops, implements and builds capability in P3 governance frameworks that provide senior executives the visibility, control and confidence they require to ensure value for money. He designs and implements enterprise governance frameworks for organisations, ensuring logical and integrated decision rights and accountabilities.

He has extensive experience in P3 assurance which provides senior executives with decision making confidence. Ross is an expert in the Gate Review Process, having implemented it in two jurisdictions, advised others and led, or been a member of, many Gate Review teams.

Ross works with best practice methodologies such as PRINCE2, MSP, MoP and P3O as well as the PMI's PMBoK.

He operates at both strategic and tactical levels within organisations and has over 30 years experience covering Australia, the UK, the Middle East, Eastern Europe and the USA.



### **UPCOMING EVENTS**



15-17 November

COURSE FEE £ 859 (virtual)

**ROSS GARLAND** 

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